

## Representative Legal Matters

## George Sayen

- Advising Shell on its divestment from its joint ventures with Saudi Aramco (SASREF) and SABIC (Sadaf), which operate an oil refinery and petrochemical complex, respectively.
- Advising the Saudi Ministry of Commerce in connection with the development of a new Commercial Franchise Law and implementing regulations, which took effect in 2020.
- Advising numerous international and Saudi companies in relation to disputes with joint venture partners.
- Advising the Spanish government owned shipbuilding company Navantia in connection
  with the sale of five warships to the Saudi Government and the negotiation and
  establishment of a joint venture company Saudi Arabian Military Industries (SAMI), a
  Saudi government owned company.
- Advising Olayan Saudi Holdings Company in relation to a joint venture with Cummins for the distribution and provision of after sales services relation to Cummins' products in Saudi Arabia, the UAE and Kuwait.
- Advising Guerlain (part of LVMH Group) on their joint venture in Saudi Arabia and France with Sara Group and Beauty Vision and transfer of existing distribution business for perfumes.
- Advising Johnson & Johnson in relation to the formation of two joint venture companies and the transfer of a consumer products distribution business and a medical device distribution business from former distributors/joint venture partners to the new companies.
- Advising American Express Middle East in relation to the conversion of its local affiliate, a joint venture between American Express Middle East and Saudi Investment Bank, to a joint stock company in accordance with the Finance Companies Control Law.
- Advising the Ar-Riyadh New Mobility Consortium led by Salini Impregilo on various corporate and commercial and regulatory matters including government contracts and real estate matters in relation to its performance of Package 2 of the USD 30 billion Riyadh Metro Project.
- Advising the shareholders of United Arab Can Manufacturing Company in connection with the sale of 51% of the company to Rexam plc.
- Acting for Sulzer AG in relation to the acquisition of 75% Saudi Pumps Factory, a leading pump manufacture in Saudi Arabia.
- Advising the Olayan Group in respect of its acquisition of 51% of Gulf Union Food Company.



- Advising Evonik Industries in relation to a joint venture with Tasnee & Sahara Olefins Company to produce super absorbent polymers.
- Advising Swiss elevator and escalator manufacturer, Schindler Management, on the acquisition of 100% of Saudi Elevator Company (2nd biggest player in Saudi Arabia).
- Advising Arabian Healthcare Supply Company in relation to two joint ventures with Baxter Holding B.V. to produce kidney dialysis products.
- Advising Saudi Industrial Investment Group in relation to its joint venture arrangements for Saudi Chevron Petrochemical, the first large scale petrochemical project in Saudi Arabia as well as USD 1 billion and USD 4 billion follow-on projects.
- Advising leading Saudi diary manufacturer Almarai in relation to its joint venture with Mead Johnson Nutrition Co. to produce infant formula.
- Advising National Petrochemical Industrialization Company (Tasnee Petrochemicals) in relation to a joint venture with Basell to establish a USD 500 million propylenepolypropylene petrochemical plant in Saudi Arabia.
- Advising Shell and Total in relation to the first gas exploration and development contract to be signed pursuant Saudi Arabia's Gas Initiative.
- Advising Suez Energy in relation to the USD 4 billion Marafiq Independent Water and Power Project.
- Advising CMS Energy in relation to its joint venture arrangements in connection with the Kingdom's first independent power plant project.
- Advising the Saudi Government in relation to an initial public offering of shares in the Company for Cooperative Insurance, the first public offering of shares in an insurance company.