

## Representative Legal Matters

Daniela Fonseca Puggina

- Senior advisor to a global aerospace and defense company, coordinating complex, cross-border regulatory, transactional, and dispute matters across the Americas, Europe, the Middle East, Africa, and Asia. Leads multi-jurisdictional teams on strategically significant issues including public procurement and defense-sector bids, aviation regulation and licensing, trade controls, sanctions, tariffs, export regulations, and geopolitical risk, including China-related regulatory exposure. Advises across employment and mobility, global regulatory compliance, joint ventures, strategic alliances, acquisitions, post-acquisition integration, global restructurings, tax and transfer pricing compliance, as well as high-stakes investigations, disputes, distressed-counterparty and debt recovery situations, and government audits, including matters involving state-owned entities and foreign regulators. Advises further on intellectual property, technology transactions, cyber and data privacy, and operational commercial arrangements, and plays a key role in managing the client's global legal footprint, aligning governance and operating protocols to deliver coordinated, business-focused support.
- Advises a leading Brazil headquartered global financial institution on its most complex cross-border regulatory, transactional and disputes matters, acting as a central relationship partner for the clients banking, asset management, investment funds, capital markets and wealth management businesses across the Americas, Europe and Asia. Leads large scale multijurisdictional regulatory and compliance programs, including global financial regulatory reviews, cross-border trading and investment activities, derivatives and structured products, sanctions, AML and data privacy frameworks. Advises on strategic cross-border financings, offshore lending structures, technology and fintech platforms, third party and outsourcing arrangements, and senior management and director liability issues, including high stakes regulatory inquiries, complex cross-border disputes and insolvency related matters.
- Advises a US-headquartered global consumer goods company supporting its legal leadership on complex regulatory, compliance, disputes and strategic-risk matters across regions. Advises on ethics, compliance and governance, including global compliance operations, antitrust, data privacy, trade and sanctions risk, and supports senior leadership on geopolitical and country-risk assessments, including Venezuela-related strategy and Middle East geostrategy considerations, in close coordination with global working groups and local counsel. Advises on regulatory risk management, FDA-related issues, antitrust developments and enforcement trends, and provides strategic input on AI, legal operations, benchmarking and emerging-risk topics. Supports complex litigation and disputes coordination, monitors litigation exposure, and assists with regulatory and litigation readiness.
- Advises a US headquartered and publicly traded global climate technology company, supporting its legal leadership on complex cross-border regulatory, transactional, corporate and tax structuring, reorganizations and restructurings, trade, customs, tariffs, export controls and global mobility matters, including anti-dumping and countervailing duty proceedings, migration and workforce mobility issues, and regulatory compliance affecting global manufacturing and supply chain operations and coordinates multi-jurisdictional teams across key operating regions. Leads global relationship and risk management and facilitates AI and technology focused legal trainings.

- Advises a US-headquartered global technology company on complex cross-border disputes, employment, data privacy, corporate and regulatory matters across Latin America. Advises on high-stakes labor and employment litigation, mass workforce actions and executive matters, as well as cross-border civil and commercial disputes, including jurisdictional strategy, governing law and forum selection. Also supports regional data privacy and regulatory compliance requirements
- Advises a global enterprise software and technology company on high-stakes litigation and administrative proceedings across multiple jurisdictions. Coordinates defense strategy across forums and supports employment-related disputes in Latin America, including matters in Colombia, Mexico and Brazil. Serves as a key relationship partner, facilitating strategic discussions, trainings and dispute-prevention initiatives.
- Advises a publicly traded, Brazil-headquartered global financial institution on complex regulatory, disputes, restructuring and crisis-management matters. Represents the client in regulatory inquiries, sanctions-related matters and enterprise-wide risk assessments, including issues at the intersection of US sanctions and Brazilian law. Advises on cross-border lending, licensing, new financial products and insolvency matters, including U.S. Chapter 11 proceedings, coordinating seamlessly across global teams.
- Advises a US-listed air-mobility company, supporting its legal leadership on complex cross-border regulatory, compliance, commercial and strategic matters as the business expands globally. Advises on international commercial structuring and risk allocation, including the negotiation and localization of NDAs, MOUs and early-stage commercial arrangements, including China-related transactions, governing-law considerations and enforceability risks. Counsels on US export controls, sanctions and sensitive-technology issues, including EAR and OFAC risk assessments, counterpart due-diligence and escalation of strategy-level compliance considerations to senior management and boards. Supports global antitrust and competition-law compliance, leading tailored antitrust trainings for the company's commercial, business-intelligence, marketing and leadership teams, including guidance on trade-association participation, information-sharing, NDAs with competitors and vertical and horizontal risk management. Also advises on employment and entity-establishment matters in Europe and supports market-entry and regulatory analysis in the Middle East.
- Advises a defense technology and air traffic management company within a global aerospace group on high stakes cross-border commercial, regulatory and dispute related matters linked to government, defense and public procurement projects worldwide. Regularly advises on international public tenders and RFPs for air traffic management, surveillance and defense related systems, including legal, regulatory and tax analyses for bids across Latin America, the Middle East, Africa and Europe, and on the structuring of prime bidder, subcontracting and local presence arrangements in highly regulated jurisdictions. Counsels on contractual risk and dispute management, including cross-border contract renegotiations and disputes. Supports market entry and geostrategic initiatives, particularly in the Middle East, advising on regulatory frameworks, government facing considerations, sovereign counterparty risk and engagement strategy.
- Advises a leading global media and entertainment company on complex litigation, intellectual property and regulatory matters. Coordinates global dispute strategy, including IP litigation, arbitration and trademark enforcement in high-risk jurisdictions such as China, as well as

California-focused litigation and regulatory exposure. Advises on US and cross-border dispute strategy, including defense-side intellectual-property litigation, arbitration and pre-litigation risk assessment. Advises on emerging technology and AI-related risk, including internal use of AI tools, IP protection, and litigation and compliance implications.

- Advises a publicly traded Brazil-headquartered global financial institution on cross-border regulatory, restructuring, transactional and risk-management matters across the Americas, Europe and Asia. Plays a central role in US and global recovery and resolution planning, structured finance platforms and regulatory inquiries. Also advises on securities regulation, technology and outsourcing arrangements, data privacy, litigation risk and board-level training, coordinating advice across multiple jurisdictions. Provides counsel on US securities and financial regulatory matters, including Large Trader and QIB analyses, acquisition and surrender of licenses, responses to regulatory inquiries, and enterprise-wide risk assessments.
- Advises a US-based international bank on high-stakes disputes, sanctions and regulatory matters. Counsels on complex, multi-jurisdictional garnishment and judgment enforcement proceedings, including matters involving OFAC blocked accounts, sovereign related litigation and sanctions regimes, and coordinates urgent response strategies following court ordered writs and enforcement actions. Also advises on regulatory and enforcement exposure running parallel to litigation, including SEC related considerations, service of process strategy, and cross-border risk management. Provides ongoing support on fund transfer recovery, data security disputes, credit facilities, audit and regulatory confirmations, and coordinates cross-border referrals and advice across jurisdictions
- Advises a leading US-headquartered global financial institution on complex multi-jurisdictional regulatory, transactional and contentious matters, supporting its businesses across the Americas, Europe, Asia and emerging markets. Provides advice across more than a dozen jurisdictions, including assessments relating to market entry, restructuring of local presence and enforceability of transactions under local law. Advises on sanctions, trade compliance and geopolitically sensitive matters, including Ukraine related sanctions and cross-border transaction risk. Also advises on complex cross-border litigation and regulatory disputes, as well as capital markets and structured finance matters, including depository receipt programs, paying agent arrangements, FX and operational banking agreements, credit facilities and SPV related issues, and provides ongoing counsel on data protection and internal governance matters.
- Provides strategic advice to a US-based international air cargo operator with significant operations in China on high-risk regulatory, tax and compliance matters. Coordinates PRC tax structuring, representative office regularization and engagement with Chinese authorities. Advises senior management on audit disclosures, governance and sensitive commercial disputes, delivering integrated legal support aligned with the company's global growth strategy.
- Advises a US-based, publicly traded membership-based retail company with extensive operations across Central America, the Caribbean, and Latin America on complex cross-border legal and regulatory matters arising from its global supply chain and sourcing strategy. Advises on the client's China initiative, coordinating multidisciplinary teams on PRC corporate formation, tax structuring, trade and customs considerations, and the establishment of a wholly foreign owned enterprise to support sourcing, quality control, and logistics operations.