

Representative Legal Matters

Jorge Guadarrama Yáñez

- Advised on public contracts with entities such as PEMEX (Mexico's state-owned oil company) and the Federal Electricity Commission (CFE), as well as with respect to concession titles granted by federal, state and/or municipal governments, including the Ministry of Communications and Transports (SCT).
- Participated in the development, construction and operation of waste plants and water treatment and desalination plants (CPS/PPP contracts).
- Assisted in concessions for the design, construction, operation and maintenance of road infrastructure (FARAC projects), and with other road projects consisting of the rendering of services (PPS/PPP contracts).
- Advised on the acquisition of a Mexican company holding the concession/PPP to build, develop and operate a local/state high-speed train, including amendments to concession title and key agreements related to engineering, procurement and construction (EPC), operation and maintenance (O&M), and project finance.
- Participated in a private bidding process for the sale and acquisition of a Mexican asset portfolio including five combined cycle energy plants and one gas pipeline.
- Participated in a private bidding process to acquire the controlling company of several port operators in Mexico and the USA.
- Advised a satellite manufacturer in the review and negotiation of the contract entered into with the SCT for purposes of the MexSat System.
- Advised a Mexican company, PEMEX contractor, in the preparation and issuance of an Offering Memorandum for the placement of US\$335 million notes under Rule 144A of the US Securities Act of 1933.
- Advised on the acquisition of a controlling interest in two Mexican companies holding long-term services contracts (CPS/PPP) in relation to two federal prisons, including the legal audit of, and obtainment of consents to modify, the Prospectus / Project Bonds to finance both projects (Project Finance) and in the Acquisition Financing.
- Prepared legal opinions and reports for litigation and arbitration procedures deriving from government contracts; has also analyzed claims and protests under public bidding processes.
- Advised on the preparation and negotiation of agreements regarding all types of real estate transactions, including sale and purchases, construction, leases and trusts in connection with

industrial, commercial, residential or resort properties, and the granting/perfection of guarantees.

- Participating in projects arising from the National Infrastructure Program in force (2014-2018) (NIP), the Energy Reform and other developments in Mexico. Projects include hydroelectric power plants, natural gas pipelines, public safety and national security projects, migration of PEMEX services contracts (CIEPS and COPFS (financed public work contracts)) into the new contracting scheme and Round 1.1, 1.4 and 2.1 tender processes (hydrocarbons), desalination plants and hospitals.