



Representative Legal Matters

Haya Massoud

- Acting for Emerson Electric Co. on the sale of its majority stake in its Climate Technologies business to private equity funds managed by Blackstone in a transaction valued at USD 14 billion.
- Advised Gulf Insurance Group on its USD 474.75 million multi-jurisdictional acquisition of AXA's insurance operations in the Gulf region.
- Advised Red Sea Gateway Terminal Limited, a privately-owned independent terminal operating company in Saudi Arabia, on the USD 280 million sale of a minority stake to each of the Public Investment Fund and Cosco Shipping Ports Limited.
- Advised SICO BSC, a leading Bahraini investment bank, on its USD 14.4 million acquisition of Muscat Capital, a Saudi CMA licensed entity.
- Advised a consortium consisting of Agthia PJSC, Excelsior and National Amlak in relation to the privatization of Flour Milling Company 1 and 3 (Saudi Grains privatisation).
- Advised the Gulf Marketing Group (GMG) on the acquisition of Royal Sporting House's (RSH) sports retail business, from Dubai based conglomerate Al Futtaim Group. The deal comprised the acquisition of RSH's sports retail business in Singapore, Malaysia, and Hong Kong together with operations in the UAE, Egypt and Qatar. RSH is one of Singapore's leading multi-brand sports retailers with a portfolio comprising Adidas, Nike, Reebok, Under Armour, Speedo and Saucony, amongst other international sports brands.
- Advised Hitachi Ltd. on its USD 11 billion multi-jurisdictional acquisition of ABB's power grids business (the largest ever acquisition by a Japanese industrial company).
- Advised CBRE Group Inc. on its corporate restructuring in the MENA region as part of its joint venture with Excellerate Property Services.
- Advised a Saudi company on its proposed acquisition of a minority stake in multiple solar power projects in Egypt.
- Advised Mizzen, a wholly owned subsidiary of Seddiqi Holding on its joint venture with Gentle Monster, the South Korean eyewear brand and the launch of its flagship store in the Middle East.
- Advised a South African security services provider on the unwinding of their joint venture with an Abu Dhabi based conglomerate with companies in the construction, logistics and industrial trading sectors.
- Advised IQVIA Inc. (formerly Quintiles and IMS Health) on its acquisition of GCI Health, a Malaysian and Indian based provider of software technology in the healthcare industry as well as its acquisition of OCSHI Solutions and Services, a UAE based reseller of software technology in the healthcare industry.

Baker McKenzie.

- Advised VF Worldwide Holdings Ltd on the acquisition of the remaining 50% stake in VFS Tasheel, the visa processing joint venture with Saudi Arabia's Tasheel Group as well as the acquisition of 100% of Tasheel Group's Etimad, Vega and Abyaar companies in Saudi Arabia.
- Advised Allegion, a leading global security products and solutions provider, on the acquisition of Qatar Metal Industries, one of the Middle East's largest manufacturers of commercial steel and wood doors and frames.
- Advised Nokia on its post-merger integration following its USD 16.6 billion acquisition of Alcatel Lucent.
- Advised a regional medical services provider in relation to its restructuring in contemplation of a sale or capital raising.
- Advised the founding shareholder on the USD 70 million sale of a 51% stake in Ibrakom, a UAE based shipping and logistics company to CJ Korea Express.
- Advised DFM listed Shuaa Capital PJSC on its acquisition of Integrated Capital and Integrated Securities from Abu Dhabi Financial Group.
- Advised Emerson Electric on the USD 4 billion carve-out and sale of its Network Power business to Platinum Equity, a US private equity investment firm.
- Advised a Bahrain-based family on the divestment of its franchised restaurant business across Bahrain, the UAE and Qatar.
- Advised an Omani family owned corporation in relation to the acquisition of a UAE based water manufacturing and bottling group of companies.
- Advised Symantec on the UAE aspects relating to the USD 5.3 billion sale of its Veritas business unit to the Carlyle Group.
- Advised Petromin Corporation on its acquisition of UAE based Techno Lube from GGICO.
- Advised Rakuten Inc. on the estimated USD 200 million acquisition of a stake in Careem Networks FZ LLC, the UAE-based provider of private care booking services.