



Representative Legal Matters

Pamela Lemus Pelayo

- Advised and represented Mexican and foreign clients in proceedings before Mexican authorities, such as the Ministry of Energy, the Energy Regulatory Commission, the National Energy Control Center and the National Hydrocarbons Commission.
- Advised and represented foreign clients to develop and operate oil and gas and petrochemicals projects in Mexico.
- Successfully advised clients in Rounds 2.4 and 3.1 launched by the National Hydrocarbons Commission. Her participation was in all stages and phases including registration, prequalification, formation of consortiums, filing of proposals and execution of the agreements.
- Represented clients, as power generators, power traders and final users in the power interconnection process, before the National Energy Control Center, as well as in the long term auction process to sell energy, clean energy certificates, power capacity and in the financial transmission rights process.
- Represented clients in the draft and negotiation of power agreements, as power generators, power traders and final users.
- Advised ENGIE Mexico in the acquisition, construction, development and financing of several wind and solar photovoltaic power projects in different locations in Mexico.
- Regular activities include review of EPC, O&M and project contracts including project finance documents for clients that are investing in those infrastructure projects, or that are directly participating in the construction and operation of such projects.

- Advised clients in all kind of procurement processes and in structuring projects and their form of participation, whether directly or through consortiums.
- Participated in projects arising from or related to the National Infrastructure Program (2014 - 2018), as well as other contemporary developments, trends and initiatives in Mexico, particularly in the transportation system.
- Participated in projects including port expansions and transport systems.
- Advised clients in the development and maintenance of rail transport projects.
- Advised clients in the development and assignment of mining concessions, including the real estate component.
- Prepared legal opinions and reports for arbitration procedures deriving from government contracts and authorizations; and has also analyzed claims and protests under public and private processes.