

THE GOVERNMENT
PROCUREMENT
REVIEW

SIXTH EDITION

Editors

Jonathan Davey and Amy Gatenby

THE LAWREVIEWS

THE GOVERNMENT PROCUREMENT REVIEW

SIXTH EDITION

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PREFACE

It is our pleasure to introduce the sixth edition of *The Government Procurement Review*.

Our geographic coverage this year remains impressive, covering 19 jurisdictions, including the European Union, and the continued political and economic significance of government procurement remains clear. Government contracts, which are of considerable value and importance, often account for 10 to 20 per cent of gross domestic product in any given state, and government spending is often high profile, with the capacity to shape the future lives of local residents.

In the United Kingdom and European Union, the topic of Brexit still looms large. It is apparent that the United Kingdom will continue to observe the importance of procurement law both during and beyond the planned transitional period. Her Majesty's Government has pronounced itself committed to the need for continued regulation of procurement, which is already reflected in the fact that three of the nine chapters of the Public Contracts Regulations 2015 concern domestic matters, as opposed to transposition of the EU Directives.

As indicated through a series of non-legislative procurement policy notes, the United Kingdom is seeking to regulate or alter procurement behaviour across a broad range of areas, including transparency and advertising, access for small and medium-sized enterprises (SMEs), and compliance with changing data-protection laws. At the time of writing, the government is consulting on possible measures to take into account, for procurement law purposes, the payment behaviour of larger firms in relation to their subcontractors, and increasing transparency and accountability. We believe that, whichever direction Brexit takes, detailed regulation of public procurement in the United Kingdom will continue.

Another prominent topic is the test for availability of damages in procurement cases, with the Supreme Court seemingly at odds with the EFTA Court on whether all or only 'sufficiently serious' breaches trigger a right to damages.

- Looking further afield, other trends and developments that have caught our eye include:
- a* a pendulum swing towards deregulation in the United States on the back of President Donald Trump's drive to reduce regulation;
 - b* the possible renegotiation of NAFTA, including the incorporation of anti-corruption provisions (Mexico and Canada);
 - c* a desire to open up procurement to SMEs and use public procurement as a tool to drive socio-economic transformations (South Africa and Chile);
 - d* the growing importance of electronic procurement internationally (Chile and Venezuela); and
 - e* an increasing recognition of the importance of public procurement in international trade deals (for example, the CETA between Canada and the EU, the CPTPP (although at the time of writing, continued US participation remains in doubt) and NAFTA).

When reading chapters regarding EU Member States, it is worth remembering that the underlying rules are set at the EU level. Readers may find it helpful to refer to both the European Union chapter and the respective national chapter to gain a fuller understanding of the relevant issues. To the extent possible, the authors have sought to avoid duplication between the European Union chapter and national chapters.

Finally, we wish to take this opportunity to acknowledge the tremendous efforts of the many contributors to this sixth edition as well as the tireless work of the publishers in ensuring a quality product is brought to your bookshelves in a timely fashion. We hope you will agree that it is even better than the fifth edition and we trust you will find it to be a valued resource.

Jonathan Davey and Amy Gatenby

Addleshaw Goddard LLP

London

May 2018

AUSTRALIA

Geoff Wood, Anne Petterd and Sally Pierce¹

I INTRODUCTION

i Legislation

Government procurement legislation exists for the Australian Commonwealth government, state and territory governments, and local governments.

Commonwealth – key legislation and official guidance

At the Commonwealth level, the key legislation on government procurement is the Public Governance, Performance and Accountability Act 2013 (Cth) (the PGPA Act), which commenced on 1 July 2014. The PGPA Act brought the fundamental elements of the Commonwealth financial framework together under one piece of legislation.

Official guidance on Commonwealth procurement is primarily contained in the Commonwealth Procurement Rules (CPRs) and the Public Governance, Performance and Accountability Rule 2014, which are issued under the PGPA Act.

The Department of Finance is primarily responsible for setting Commonwealth government procurement rules. It issues policies and directions for procurement, such as resource management guides dealing with liability, indemnity, payment terms and other positions to be applied in procurement and contracts.

There are a number of Commonwealth government procurement connected policies. Different government agencies are responsible for these policies. For example, the Department of Industry, Innovation and Science is responsible for the Australian industry participation policy, and the Department of Employment is responsible for the policy to apply the Building Code 2013 incorporating the Supporting Guidelines for Commonwealth Funding Entities.

At the Commonwealth level, substantial further official guidance is given for conducting defence procurement. Defence procurement is largely subject to the same legislation and official guidelines as other Commonwealth procurement. Additionally, the Department of Defence issues a Defence Procurement Policy Manual (DPPM) and other guidelines and policies applying to defence procurement.

The Department of Defence also issues its own contract terms for a range of supply categories.

¹ Geoff Wood is of counsel in the Sydney office of Baker McKenzie, Anne Petterd is a principal in the Singapore office and Sally Pierce is a senior associate in the Sydney office of the firm.

State, territory and local government – key legislation and official guidance

State and territory governments have all enacted legislation regulating how their respective government agencies are to conduct procurement. The approach applied across jurisdictions is broadly similar. States and territories have a central body that sets procurement rules and conducts most procurement. Government agencies that undertake a substantial amount of procurement (such as health departments) tend to have greater control over their own procurement. Similar to the approach at the Commonwealth level, there are Treasurer's Instructions or similar that provide further policy and guidance on conducting procurement.

State and territory governments tend to establish more whole-of-government purchasing arrangements than their Commonwealth counterparts. Some of these arrangements are expressed to be available for purchasing by agencies in other states and territories (or even by Commonwealth agencies), although there does not tend to be a large take-up by other governments.

Each state also has a local government structure. Legislation is enacted by each state setting rules for local government procurement. Local government bodies will set further rules that regulate their procurement activities.

WTO Agreement on Government Procurement

In addition to the above, Australia has been an observer of the World Trade Organization (WTO) Agreement on Government Procurement since 4 June 1996, but is not a member. The Commonwealth government has been working towards Australia's accession to the Agreement, and Australia submitted its accession offer for the Agreement on 16 September 2015. Australia submitted a revised offer on 30 September 2016 and a second revised offer in June 2017 (in response to feedback and questions received from the WTO Committee on Government Procurement in respect of the 2016 revised offer).

ii Fundamental procurement principles

Procurement rules generally require that contracts be awarded to the bid demonstrating the best value for money and otherwise satisfying the conditions of participation. As an example, the principles for procurement set out in the CPRs are to apply the core rule of achieving value for money. This is supported by requirements in the CPRs to:

- a* encourage competition;
- b* make proper use of public resources by efficient, effective, economical and ethical procurement;
- c* ensure accountability and transparency in procurement activities;
- d* appropriately manage and address risks in procurement activities; and
- e* use an appropriate procurement method.

Other governments apply procurement principles largely consistent with those in the CPRs.

II YEAR IN REVIEW

i Key developments in legislation, case law, policy and guidance

Policy and guidance

Division 2 of the CPRs (see Section III) has been amended to include additional requirements for ‘covered’ Commonwealth procurements with effect from 1 March 2017. In summary, these changes are as follows:

- a* where an Australian standard applies to goods or services being procured, tender responses must demonstrate the capability to meet that Australian standard and contracts must contain evidence of the applicable standard;
- b* officials must make reasonable inquiries to ensure that a procurement is carried out considering relevant regulations or regulatory frameworks (including labour regulations, and occupational health and safety requirements); and
- c* for procurements above A\$4 million in value, officials must consider the benefit of the procurement to the Australian economy in light of the various international trade agreements to which Australia is a party.

Division 1 of the CPRs was also updated to include an express requirement on all Commonwealth entities to consider and manage their procurement security risk in accordance with the Australian government’s Protective Security Policy Framework (PSPF). The PSPF provides guidance and best practice advice to assist agencies to identify their responsibilities to manage security risks pertinent to their people, information and assets. It comprises 36 mandatory requirements for agencies, covering issues of governance, personnel security, information security and physical security. The objective of these mandatory requirements is to ensure that official resources and information provided to agencies is safeguarded at all times and a culture of protective security is embedded.

From 1 January 2018, the CPRs incorporate new notification requirements that are needed when conducting a multi-stage procurement. Specifically, the initial approach to market for a multi-stage procurement must include the criteria that will be used to select potential suppliers for each stage, as well as any limitation on the number of potential suppliers that will be invited to make submissions.

In anticipation of Australia’s accession to the WTO Agreement on Government Procurement, the Government Procurement (Judicial Review) Bill (the Bill) was introduced into the Australian parliament in May 2017. The Bill will establish an impartial and independent complaints mechanism for suppliers participating in government procurement processes and, importantly, enable the Federal Circuit Court and the Federal Court of Australia to grant an injunction or order payment of compensation in relation to a contravention of the CPRs (so far as the CPRs relate to ‘covered procurements’). If passed, the Bill will provide suppliers with a statutory basis to challenge alleged non-compliance with the CPRs. In June 2017, the Senate referred the Bill to the Finance and Public Administration Legislation Committee for inquiry and report and the Committee recommended that the Senate pass the Bill. It viewed the legislation as a necessary step towards meeting Australia’s international law obligations in relation to the WTO Agreement on Government Procurement and the Comprehensive and Progressive Agreement for Trans-Pacific Partnership of 8 March 2018. At the time of writing, the Bill remains before the House of Representatives.

ii Case law

Litigation concerning government procurement is infrequent. Historically, decisions have primarily reinforced existing principles.

In the past year, only one significant decision has been handed down, in the case of *Roo Roofing Pty Ltd v. Commonwealth*.² This decision related to an interlocutory application in a class action proceeding concerning the Commonwealth's abandoned Home Insulation Program (HIP). The plaintiffs in the action claim, *inter alia*, that the Commonwealth engaged in misleading or deceptive conduct under what was then the Trade Practices Act 1974 (Cth) in carrying on a business in trade or commerce through various statements and announcements it made regarding the HIP before its premature termination. The Commonwealth applied for summary judgment in relation to this claim, relying on Australian courts' traditionally narrow interpretation of when government will be regarded as 'carrying on a business'. Its application was rejected, with the Victorian Supreme Court concluding it was not 'fanciful' that some elements of the activities undertaken by the Commonwealth in connection with the HIP (including issuing work orders, selecting eligible tradespeople, setting terms on which work would be performed and paying contractors for that work) had a real connection with commercial activity and a context that bore a business or commercial character.³ These comments are interesting given the view of some commentators that Australia's competition and consumer laws should be amended so that they apply to a broader range of Commonwealth commercial activity, including government procurement.

III SCOPE OF PROCUREMENT REGULATION

i Regulated authorities

There are typically two types of regulated government bodies for procurement purposes:

- a* departments and agencies that do not have a legal identity separate from the Crown. Complying with the procurement laws and policies in most cases is mandatory for these bodies; and
- b* other government-created bodies that have a legal identity separate from the Crown (e.g., bodies created by statute or government-owned companies). Treatment of these bodies differs. Sometimes they may choose whether to subject themselves to the procurement laws and policies. In other cases they can be directed to comply.

ii Regulated contracts

Any contracts awarded by government bodies using public money or relating to public property will generally be regulated (or covered) by the procurement rules.

Under the CPRs, activities that are not considered to be 'covered' procurement activities are:

- a* grants;
- b* investments and divestments;
- c* sales by tender;
- d* loans;

² [2017] VSC 31.

³ *Ibid.*, [114] and [115].

- e* purchases of goods or services for resale, or of goods or services used in the production of goods for resale;
- f* any property right not acquired through the expenditure of public money (e.g., a right to make a claim for negligence);
- g* statutory or ministerial appointments; or
- h* engagement of employees.

Rules still apply to spending public funds on non-procurement activities. For example, the Commonwealth Grant Rules and Guidelines contain rules for grant programmes that are similar to the CPRs.

At the Commonwealth level, the CPRs contain rules in two divisions. Division 1 applies to all procurements regardless of value. Division 2 applies additional rules to procurements valued at or above the relevant procurement threshold (unless an exception applies). The Division 2 rules require a higher level of transparency (e.g., stronger requirements to conduct open tenders and to follow certain rules in conducting the procurement).

The procurement thresholds are:

- a* for non-corporate Commonwealth entities, other than for procurements of construction services, A\$80,000;
- b* for prescribed corporate Commonwealth entities, other than for procurements of construction services, A\$400,000; or
- c* for procurements of construction services by non-corporate Commonwealth entities and prescribed corporate Commonwealth entities, A\$7.5 million (a reduction from A\$9 million).

For states and territories, the financial threshold for a contract usually determines the procurement method that must be used.

There are some exceptions to the obligation to advertise or hold a competitive procedure. Sole sourcing (or direct sourcing) is permitted in limited circumstances, such as:

- a* where, in response to an approach to the market, no suitable submissions were received;
- b* for reasons of extreme urgency;
- c* for purchases made under exceptionally advantageous conditions that only arise in the very short term, such as from unusual disposals or unsolicited innovative proposals; or
- d* where the property or services can only be supplied by a particular business and there is no reasonable alternative.

Sole sourcing cannot be used to avoid competition or discriminate against any domestic or foreign supplier.

In any sole or direct sourcing arrangement, the general procurement policy framework still applies, including the requirement to achieve value for money.

Free trade agreements containing a non-discrimination in procurement obligation may also allow certain procurements to be conducted without being advertised or on a sole sourcing basis. For example, Australia's free trade agreements in many cases do not cover defence procurement or the procurement of health and welfare services, education services, utility services or motor vehicles.

For defence procurement, there is further policy guidance issued about the basis upon which defence procurement might be conducted on a sole sourcing basis.

Contracting parties are generally free to agree to vary a contract or transfer the contract to a different supplier. However, in the case of contract variations, the customer will need to consider whether the extent of the variations is so substantial as to constitute a different procurement to the one already conducted. If so, the variation may fall outside the sole sourcing rules and require a new approach to the market.

IV SPECIAL CONTRACTUAL FORMS

i Framework agreements and central purchasing

One agency is usually appointed as the lead agency to conduct a coordinated or whole-of-government procurement. At the Commonwealth level, the lead agency is usually the Department of Finance.

The Commonwealth, state and territory governments all use whole-of-government procurement arrangements for certain types of supplies. Where there is such an arrangement for a type of supply, it is usually mandatory for government customers to purchase under the arrangement (unless an exemption applies). In some jurisdictions, local governments participate in joint procurement arrangements where they appoint a party to conduct procurement for a number of local government bodies.

The supplies typically subject to whole-of-government arrangements are items routinely purchased by government bodies without the need to be further customised prior to use (e.g., supplies for hospitals, computer equipment, telecommunications services and cleaning services).

Some panel arrangements are established for more bespoke services, such as to pre-qualify suppliers able to provide certain IT services. From the pre-qualified list, government bodies may then conduct a further procurement to select a provider for particular projects (e.g., to select a systems integrator to implement a new system).

Defence establishes panel arrangements for some types of supplies (such as IT services or to pre-qualify to participate in defence research programmes).

ii Joint ventures

Government-owned bodies (regardless of whether they are part of a joint venture) are typically subject to less stringent procurement rules than government departments. However, in practice they tend to apply procurement rules consistent with those applying to government bodies. Most of these bodies will be subject to requirements to make effective and efficient use of public resources and other requirements that usually result in them having policies requiring that they conduct open procurements in much the same way as other government bodies.

Public-private partnerships (PPPs) are not typically established with a requirement that they be bound by government procurement rules when buying, but accountability for use of public resources will still influence how the PPP conducts procurement. At the Commonwealth level, guidance issued under the PGPA Act includes accountability obligations on officials to cooperate with others (including participants in PPPs) to achieve common objectives, where practicable.

The National Public Private Partnership Policy and Guidelines, endorsed by the Council of Australian Governments on 29 November 2008, address partnering with the private sector for the provision of public infrastructure and related services, including on procurement. The Commonwealth, and state and territory governments have agreed that PPPs must be considered for any project with a value in excess of A\$50 million.

PPPs typically incorporate a significant consideration of whole-of-life costs, allowing the government to lock in long-term allowances for project maintenance, asset and quality control. In most PPPs, the government allocates the risk of additional future costs to the private sector concessionaire. This impacts the procurement approach. For example, the concessionaire usually has discretion to determine how to best manage these risks (e.g., by subcontracting them to a builder or operator, pricing for risks or building in contract measures to give relief for risks).

V THE BIDDING PROCESS

i Notice

The Commonwealth government and each state and territory government maintain public websites where procurement opportunities must be advertised.

At the Commonwealth level, as part of the CPRs' requirement to show accountability and transparency in procurement, the CPRs require that each agency publish, by 1 July each year, the agency's annual procurement plan containing details about planned approaches to market on the AusTender website. AusTender must also be used to publish multi-use list opportunities, open tenders above the procurement threshold and, where practicable, request documentation.

The CPRs also require details about awarded and amended contracts to be published on AusTender if the contract is valued at or over the reporting threshold, which is A\$10,000 for non-corporate Commonwealth entities. For prescribed Commonwealth entities bound by the CPRs, the reporting threshold is A\$400,000 for procurements other than procurement of construction services, or A\$7.5 million (reduced from A\$9 million) for procurement of construction services.

ii Procedures

Procurement rules generally require that contracts be awarded to the bid demonstrating the best value for money and otherwise satisfying the conditions of participation.

At the Commonwealth level, if a procurement is above the procurement threshold, the CPRs require that, unless contrary to the public interest, an agency must award a contract to the bidder that the agency has determined:

- a* satisfies the conditions for participation;
- b* is fully capable of undertaking the contract; and
- c* will provide the best value for money, in accordance with the essential requirements and evaluation criteria specified in the approach to market and tender documentation.

It is common for tender terms to give the agency some flexibility in awarding contracts. Tender terms will typically state that the lowest price bid will not necessarily be accepted, and that the customer may exercise discretion to accept a non-compliant or alternate bid, or decide not to proceed at all.

The majority of procurements conducted have online lodgement requirements. For example, at the Commonwealth level most tenders are required to be lodged via AusTender.

Defence procurements will require lodgement via AusTender or other electronic means where appropriate. If, for example, the request for tender documents involves security classified or other sensitive information, then lodgement via hard copy or physical delivery to a tender box may be used.

iii Amending bids

At the Commonwealth level, the CPRs permit customers to change terms applying to the procurement provided all bidders are treated equitably. Where a procurement is above the procurement threshold, additional change notification requirements apply.

The tender terms will usually define the basis upon which final tenders may be changed pre-award. Tender terms will typically give the customer flexibility to discuss proposals with one or more shortlisted bidders and seek further responses from them without needing to go back to excluded bidders.

It could be more difficult for a customer to justify that a significant change made during the preferred bidder stage does not breach procurement rules. For example, if the issued tender terms stated a requirement was mandatory and bidders were excluded for not meeting that requirement, it could be problematic for the customer to keep dealing with a preferred tenderer who, at the preferred bidder stage, said it did not meet the mandatory requirement. This could be unfair to the excluded bidders (and, if so, could breach the procurement rules).

VI ELIGIBILITY

i Qualification to bid

The tender terms will typically give the customer discretion to exclude a bidder for breach of the tender conditions or inappropriate behaviour in connection with the tender.

If a party has been involved in an earlier stage of the project being tendered (e.g., in preparing the requirements document), such party may find itself excluded from competing in the later tender. Alternatively, the party may need to implement measures to quarantine its staff involved in that earlier work from the tender. This issue often arises for large defence procurement and in PPPs (partly because they can take place over several years).

Bidders can be excluded through conditions for participation or for failing to meet the mandatory requirements. A bidder might also be excluded for failing to comply with mandatory procurement policy.

Procurement frameworks usually enable government agencies to exclude bidders on grounds such as insolvency, false declarations or significant deficiencies in performance under a prior contract.

It is not uncommon, particularly in PPPs and large defence projects, where tendering costs can be very high, for the initial selection phase to be an 'expression of interest' process where those consortia interested in tendering are reduced to a small number (often two or three) on the basis of demonstrated technical experience and financial capacity, with only those selected invited to continue in the next 'request for proposal' phase.

ii Conflicts of interest

Tender terms usually require tenderers, to avoid an actual or apparent conflict of interest arising, to promptly report any such conflict and to comply with any directions issued for how the conflict is handled.

Defence procurements and PPPs usually contain more detailed terms for handling conflicts of interest. Procurement terms will typically contain a prohibition on improper assistance, and on a bidder using recently departed customer personnel or a contractor who may have been involved with the project. What is an actual or apparent conflict of interest is, is typically left as a matter for the judgement of the customer.

iii Foreign suppliers

Foreign suppliers may bid for government procurement opportunities. Foreign suppliers are not required to set up a local branch or subsidiary, or have local tax permanent establishment presence to do business with public authorities.

Government bodies are required to comply with Australia's sanctions regime, which applies the United Nations Security Council as well as autonomous sanctions. As a result, a government customer would be unable to do business with a foreign supplier if that would breach Australian sanctions.

Free trade agreements (FTAs) have impacted Australia's procurement rules and requirements. Australia has agreed several FTAs containing requirements to eliminate preferential treatment of local suppliers and provide transparency in the government procurement process. These goals have been incorporated into procurement frameworks across all Australian governments. For example, the CPRs prohibit discrimination that would otherwise favour local suppliers. However, the FTA non-discrimination in government procurement requirements contain exemptions, for example, to allow Australian governments to apply preferences to small to medium-sized enterprises. Moreover, it is not yet clear how the FTA non-discrimination requirement will interact with the new requirement in Division 2 of the CPRs that officials must consider the benefit of a procurement above A\$4 million in value to the Australian economy in light of the various international trade agreements to which Australia is a party.

Foreign suppliers are generally eligible to bid for defence contracts, but may face restrictions where the project would involve access to classified information. For example, the DPPM reflects that in the case of a foreign tenderer or contractor, under most circumstances, only companies from those countries with which Australia has a bilateral security instrument for the reciprocal exchange of classified information are eligible for access to Australian security classified information.

VII AWARD

i Evaluating tenders

Most tender terms will set out evaluation criteria (sometimes, however, stated to be not necessarily exhaustive).

At the Commonwealth level, the CPRs require agencies to include relevant evaluation criteria in tender documentation to enable the evaluation of bids on a fair, common and appropriately transparent basis. If a procurement is above the relevant procurement threshold, the CPRs require that the tender requirements include evaluation criteria to be considered in assessing submissions. Value for money is usually the overarching criterion.

ii National interest and public policy considerations

National interest and local, social and environmental considerations are taken into account in different ways in procurement. Some public policy requirements are included in tender evaluation criteria. Others operate as a bar to doing business with the government. Examples of those requirements at the Commonwealth level are:

- a* for procurements over A\$4 million, the new requirement in Division 2 of the CPRs that officials must consider the benefit of the procurement to the Australian economy in light of the various international trade agreements to which Australia is a party;

- b* the Australian Industry Participation (AIP) National Framework, which applies to major Commonwealth government procurements (generally above A\$20 million), pursuant to which, tenderers for certain Commonwealth procurements are required to prepare and implement an AIP Plan; and
- c* the Workplace Gender Equality Procurement Principles and User Guide require government agencies to obtain a letter of compliance from certain tenderers (employers with 100 or more employees) that indicates compliance with their obligations under the Workplace Gender Equality Act 2012 (Cth).

VIII INFORMATION FLOW

The tender terms will usually contain a term giving bidders the opportunity for a debriefing.

The CPRs require that after the rejection of a bid, officials must promptly inform affected bidders of the decision. Debriefings must be made available, on request, to unsuccessful bidders, outlining the reasons their submissions were unsuccessful. There are mixed approaches by government bodies as to whether they are willing to provide a debrief before a contract is executed or afterwards.

Confidentiality obligations for tenders are governed by the tender terms. There is usually an obligation on each party to use and disclose each other's confidential information only for the purpose of conducting the procurement.

IX CHALLENGING AWARDS

There is no specific legislation or court system for challenging public procurement decisions. However, as noted in Section I, this may shortly change upon Australia's accession to the WTO Agreement on Government Procurement. Historically, legal challenges to procurement decisions have been infrequent and, in the absence of serious wrongful conduct by a government body, challenges do not tend to succeed.

Procurement decisions are unlikely to be undone unless the complainant acts quickly (and usually before a contract is entered into between the government body and the preferred bidder).

i Procedures

There are processes for handling procurement complaints. They are purely administrative, and the complainant has no legal rights. However, they can provide a quick resolution.

At a Commonwealth level, the CPRs require government bodies to have a fair, equitable and non-discriminatory procurement complaint handling procedure.

There is an administrative process through the Department of Finance whereby some types of complaints are made to the Procurement Coordinator. Complaints about current tenders will only be considered where the Procurement Coordinator determines the issue raised is sufficiently material and relevant to warrant being raised with the procuring government body, and if there is sufficient time to deal adequately with the complaint before the tender closes.

The Procurement Coordinator has no authority to compel a government body to reconsider the conduct or outcome of tender processes for which that body is accountable.

Legislation also allows a complaint about procurement to be made to the Commonwealth Ombudsman. The Ombudsman has powers to investigate and make a recommendation but no power to change a decision.

The person with standing to bring the relevant legal cause of action may commence litigation to challenge the award of a tender. Usually this will be an aggrieved tenderer. The party will need to find a public or private law cause of action.

The limitation period for applying for a remedy will usually be set out in the limitation legislation for the relevant jurisdiction. Some causes of action found under legislation will specify a limitation period in that piece of legislation (e.g., the Competition and Consumer Act 2010 (Cth), and usually legislation giving administrative law remedies).

The general limitation period is six years from the date the cause of action accrued. Different periods are set for particular causes of action. If the cause of action arose under an agreement executed as a deed, the limitation period could be 12 or 15 years from the date the cause of action accrued, depending on the jurisdiction.

ii Grounds for challenge

In practice, challenging procurement decisions can be difficult in the absence of serious wrongful conduct.

Administrative and private law actions may be available to provide a remedy for a procurement complaint. For example, administrative law may allow a claim based on denial of natural justice, a lack of procedural fairness or on the legitimate expectation doctrine; or legislation allowing the review of administrative decisions made under an enactment. However, these cases are rare, as procurement decisions are not usually found to have been made under an enactment.

- Depending on the circumstances, private law remedies may be available. For example:
- a* most procurements will be conducted under a tender process contract. Where a process contract has been created, an action in breach of contract may be available if the government body fails to follow the procurement process;
 - b* if the government body has acted in a misleading manner in conducting the procurement, it may be liable for misleading conduct in breach of the Competition and Consumer Act 2010 (Cth), or under corresponding state and territory fair trading legislation. However, there are differences between jurisdictions in whether the government can be liable under the legislation; or
 - c* the doctrine of estoppel may be available to provide redress for a tendering complaint where representation, reliance and detriment can be shown to have occurred.

There are few cases where remedies have been obtained against the government for procurement practices.

*Hughes Aircraft Systems International v. Airservices Australia*⁴ established that under Australian law, a public tender could be governed by a 'process contract'. In *Hughes*, the process contract contained the express tender terms (which included confidentiality obligations that were found to have been breached) and the implied term that the government body was to evaluate all tenders fairly and in good faith (which was breached as tenderers were not treated fairly).

⁴ (1997) 146 ALR 1.

*JS McMillan Pty Ltd v. Commonwealth*⁵ is the leading Australian authority for procurement disputes based on misleading conduct by government. In *McMillan*, the Commonwealth government conducted a procurement to outsource its printing operations. McMillan accused the government of having engaged in misleading conduct under the predecessor to the Competition and Consumer Act 2010 (Cth). For the government to be liable, the test for applying the Act to the Crown's activities needed to be satisfied. The test was whether the government could be treated as carrying on a business. It was held that outsourcing printing operations was not carrying on a business, and so the Act did not apply.

iii Remedies

For private law causes of action, the courts may grant injunctions, set aside contracts, order new tenders and award damages for breach of tender process contracts. However, contracts are rarely undone. If a bidder obtains a court decision in its favour concerning the conduct of the procurement, the most likely remedy is damages to compensate the bidder for loss.

There is no separate body of procurement law under which damages can be awarded.

No fines are available for breach of procurement procedures.

For private law causes of action, the remedies may be quite limited. For example, powers to review an administrative law decision may only grant the court the power to require that the decision be remade (which may not change the outcome). Damages are also not an available remedy for all administrative law actions. However, as noted in Section II, if the Government Procurement (Judicial Review) Bill is passed in its current form, compensation may be payable for contravention of the CPRs in relation to a covered procurement.

X OUTLOOK

The focus in government procurement over the next few years is likely to remain on Australia's accession to membership of the WTO Agreement on Government Procurement. The proposed implementation of a formal review procedure for suppliers aggrieved by a procurement decision is the most significant change expected as a result of this agreement. It is not clear what effect (if any) the changes to the CPRs regarding 'consideration of Australia's national interest' will have on Australia's accession process.

Finally, the Foreign Affairs and Aid Sub-Committee of the Australian parliament's Joint Standing Committee on Foreign Affairs, Defence and Trade tabled a report in parliament in December 2017 for the Committee's inquiry into establishing a Modern Slavery Act in Australia. The Committee recommended that the Australian government introduce a Modern Slavery Act similar to that established in the United Kingdom. If passed, legislation of this kind is likely to compel government agencies to procure goods and services from organisations that comply with the requisite reporting requirements. The current Australian government has committed to passing legislation by the end of this year.

5 (1997) 147 ALR 419.

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